Eirgrid.

Engaged to enhance systems maturity and strengthen the enterprise portfolio backbone through a targeted digital transformation by embedding Oracle Primavera Cloud into their capital delivery.

Services

Diagnosis

Digital transformation

Digital integration

the challenge

When we engaged with EirGrid, the organisation was entering a period of significant capital investment and increasing delivery complexity with growing expectations for portfolio oversight and organisation-level reporting from regulatory, ministerial and EU stakeholders. Oracle Primavera Cloud (OPC) had been identified as the strategic platform to support this ambition, but the programme was at an early stage of maturity with critical structural and governance decisions still to be made.

At the same time, schedule and risk management practices across projects were inconsistent and variably adopted. Existing Primavera P6 usage did not fully integrate risk analysis with delivery schedules, limiting confidence in programme forecasts and constraining leadership's ability to interrogate exposure, contingency and critical path risk. Without intervention, there was a high likelihood that short-term configuration decisions would drive long-term cost, disruption, and rework as additional business units, projects, and systems were brought online.

Crucially, failing to establish the correct enterprise structure upfront would have necessitated large-scale reconfiguration of OPC in future, including data migration, recoding of historic projects, and the rebuilding of governance processes, dashboards, and integrations thereby undermining reporting continuity and increasing the cost and complexity of scaling the organisation's capital delivery capability.

Up to **75% of Ireland's electricity** generation currently comes from **variable renewables**, such as wind and solar, at any one time. They are working to **raise this limit even higher** in future.

The length of **electricity circuits**, including overhead power lines and underground cables, **managed by EirGrid** = **7500km Did you know?** That's enough to stretch across the Atlantic – and back again!

EirGrid

th3rdcurve®

the solution

We supported EirGrid in establishing Oracle Primavera Cloud as a scalable enterprise portfolio backbone, designing a structured architecture with the organisation configured as the root node. A clear workspace hierarchy, enterprise coding frameworks, governance workflows, calendars, and reporting standards created a coherent operating model aligned to current delivery needs and long-term capital growth. The future-focused design enabled subsequent system integrations without structural rework or retrospective data recoding, preserving reporting continuity and minimising transformation risk.

We also undertook a comprehensive diagnostic assessment of scheduling, planning, risk, and reporting practices against future organisational requirements and system maturity. The resulting recommendations informed the reconfiguration of Oracle Primavera Cloud, integrating risk analysis directly with delivery schedules and strengthening links between risk registers, simulation outputs, and programme forecasts. Role-based guidance embedded these enhanced processes, improving consistency and confidence in portfolio-wide reporting.

"Designing a future-ready enterprise portfolio backbone to enable confident, scalable capital delivery."

the impact

By the close of the engagement, EirGrid had established a scalable enterprise portfolio ecosystem with OPC operating as the central governance and decision-making platform. Enterprise-wide portfolio visibility was established, providing consistent reporting, more informed investment oversight and enhanced readiness for regulatory scrutiny.

The integration of schedule, cost and risk management materially increased confidence in programme forecasts, exposing previously obscured risk drivers and enabling more informed management of contingency and critical path exposure. By designing the enterprise architecture correctly from the outset, EirGrid avoided future disruption associated with system reconfiguration, data migration, and reporting rebuilds, significantly reducing long-term cost and operational risk.

In doing so, the organisation established a well-structured digital foundation to support continued capital expansion, future system integrations, and more disciplined, transparent delivery of complex

Want to know more about our projects & how we can help you?